

Consolidated cash flow statement

For the year ended 31 December 2014

	Notes	2014 £m	2013 £m	2012 £m
Net cash inflow from operating activities	11	1,703.7	1,374.2	908.3
Investing activities				
Acquisitions and disposals	11	(489.1)	(201.4)	(566.5)
Purchases of property, plant and equipment		(177.9)	(240.7)	(290.3)
Purchases of other intangible assets (including capitalised computer software)		(36.5)	(43.8)	(39.8)
Proceeds on disposal of property, plant and equipment		5.9	7.3	123.5
Net cash outflow from investing activities		(697.6)	(478.6)	(773.1)
Financing activities				
Share option proceeds		25.0	42.4	56.0
Cash consideration for non-controlling interests	11	(5.6)	(19.6)	(20.1)
Share repurchases and buy-backs	11	(510.8)	(197.0)	(134.5)
Net increase in borrowings	11	465.2	436.8	380.5
Financing and share issue costs		(27.5)	(19.1)	(8.2)
Equity dividends paid		(460.0)	(397.3)	(306.6)
Dividends paid to non-controlling interests in subsidiary undertakings		(57.7)	(53.2)	(51.9)
Net cash outflow from financing activities		(571.4)	(207.0)	(84.8)
Net increase in cash and cash equivalents		434.7	688.6	50.4
Translation differences		(70.3)	(164.7)	(119.3)
Cash and cash equivalents at beginning of year		1,883.2	1,359.3	1,428.2
Cash and cash equivalents at end of year	11	2,247.6	1,883.2	1,359.3
Reconciliation of net cash flow to movement in net debt:				
Net increase in cash and cash equivalents		434.7	688.6	50.4
Cash inflow from increase in debt financing		(437.7)	(418.1)	(372.5)
Debt acquired		-	-	(20.0)
Conversion of bond to equity		-	449.9	-
Other movements		23.8	21.0	3.4
Translation differences		(55.8)	(160.6)	(17.7)
Movement of net debt in the year		(35.0)	580.8	(356.4)
Net debt at beginning of year		(2,240.4)	(2,821.2)	(2,464.8)
Net debt at end of year	10	(2,275.4)	(2,240.4)	(2,821.2)

Note

The accompanying notes form an integral part of this consolidated cash flow statement.